

July 29, 2025

FY2025 1st Quarter Consolidated Financial Results [IFRS] (April 1, 2025 through June 30, 2025)

(English translation extracted from the original Japanese document)

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Scheduled Date to commence dividend payments: -
 Preparation of supplementary material on quarterly Financial Results : Yes
 Holding of quarterly financial results briefing: None

(Note: All amounts less than one million yen is rounded off)

1. Consolidated Financial Results for the 1st Quarter of FY2025 (April 1, 2025 to June 30, 2025)

(1) Consolidated Operating Results (cumulative)

(Percentage of change from previous year)

	Revenue		Operating Profit		Profit before Tax		Profit		Profit Attributable to Owners of Parent		Total Comprehensive Income	
	Million Yen	%	Million Yen	%	Million Yen	%	Million Yen	%	Million Yen	%	Million Yen	%
FY2025 Q1	71,899	(4.7)	4,913	20.3	4,156	(23.8)	3,106	(16.2)	2,719	(23.0)	1,874	(80.2)
FY2024 Q1	75,447	2.8	4,083	69.2	5,453	52.9	3,707	28.9	3,529	35.8	9,484	9.8

	Basic Earnings per Share	Diluted Earnings per Share
	Yen	Yen
FY2025 Q1	74.41	-
FY2024 Q1	76.62	-

(2) Consolidated Financial Position

	Total Assets	Total Equity	Equity Attributable to Owners of Parent	Ratio for Equity Attributable to Owners of Parent
	Million Yen	Million Yen	Million Yen	%
FY2025 Q1	299,790	188,831	176,371	58.8
FY2024	303,912	194,268	180,478	59.4

2. Dividends

	Annual Dividends per Share				
	1 st Quarter	2 nd Quarter	3 rd Quarter	Fiscal Year-end	Total
	Yen	Yen	Yen	Yen	Yen
FY2024	-	100.00	-	150.00	250.00
FY2025	-				
FY2025 (Forecast)	-	150.00	-	150.00	300.00

(Note) Revisions of dividend forecast from the most recently announced figures: Yes

3. FY2025 Consolidated Financial Forecast (April 1, 2025 to March 31, 2026)

(Percentage of change from previous year)

	Revenue		Operating Profit		Income before Income Taxes		Profit Attributable to Owners of Parent		Basic Earnings Per Share
	millions of yen	%	millions of yen	%	millions of yen	%	millions of yen	%	yen
FY2025	285,000	(7.9)	19,000	(13.0)	18,000	(11.8)	12,000	(5.8)	327.60

(Note) Revisions to the consolidated financial forecasts the most recently announced : None

※ General Notes

(1) Significant changes in the scope of consolidation during the period: None

(2) Changes in Accounting Policies, Accounting Estimations

① Changes in accounting policies required by IFRS : None

② Changes in accounting policies except ① : None

③ Changes in accounting estimates : None

(Note) For the details, refer to attachment p.11 “2. Quarterly Consolidated Financial Statements and Principal Notes (5) Notes on Quarterly Consolidated Financial Statements”

(3) Number of Outstanding Shares (Ordinary shares)

① Number of shares outstanding at the end of period (including treasury shares)	FY2025 Q1	48,593,736 shares	FY2024 Q4	48,593,736 shares
② Number of treasury shares at the end of period	FY2025 Q1	12,074,136 shares	FY2024 Q4	11,963,329 shares
③ Average number of ordinary shares outstanding during the period	FY2025 Q1	36,547,919 shares	FY2024 Q1	46,065,968 shares

(Note) The shares held within the ESOP trust accounts (FY2025 Q1: 71,200 shares, FY2024: 71,200 shares) are included in the number of Treasury Shares at the end of period. Furthermore, the shares held within the ESOP trust accounts are included in Treasury Shares that are deducted in the calculation of the average number of shares for the period. (FY2025 Q1 : 71,200 shares, FY2024 Q1 : 81,200 shares)

※ Review of the Japanese-language originals of the attached consolidated quarterly financial statements by certified public accountants or an audit firm :None

※ Regarding the appropriate use of Financial forecasts and other information

The above forecast is based on the information available, or the assumptions which the company thinks reasonable as of the release of this report. Actual results might be different from the above estimates due to subsequent changes in circumstances.

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1. Qualitative Information on Quarterly Financial Results

(1) Explanation of Operating Results

In the first quarter of the current consolidated cumulative period, the revenue decreased due to the impact of foreign exchange conversion due to the appreciation of the yen compared to the first quarter of the previous fiscal year and a decrease in orders at the AT business segment in the Americas. In terms of profits, despite an increase in labor costs, Operating Profit increased due to passing on higher costs to selling prices and efforts to improve productivity through closing an unprofitable U.S. subsidiary in the previous fiscal year. Profit before Tax and Profit Attributable to Owners of Parent decreased, despite an increase in Operating Profit, mainly as a result of a shift from a foreign exchange gain in the first quarter of the previous consolidated cumulative period to a foreign exchange loss in the first quarter of the current consolidated cumulative period.

The results for the first quarter of the current consolidated cumulative period were, Revenue ¥ 71.9 billion (decreased by 4.7% from the same period of the previous fiscal year), Operating Profit ¥ 4.9 billion (increased by 20.3% from the same period of the previous fiscal year), Profit before Tax ¥ 4.2 billion (decreased by 23.8% from the same period of the previous fiscal year), Profit Attributable to Owners of the Parent Company was ¥2.7 billion (decreased by 23.0% from the same period of the previous fiscal year).

<Segment Information>

The summary by type of reportable segment is as follows.

[MT (Manual Automotive Drivetrain related business)]

Revenue was ¥17.6 billion (decreased by 1.4% from the same period of the previous fiscal year). Segment profit was ¥2.7 billion (increased by 28.3% from the same period of the previous fiscal year) mainly due to inventory reduction efforts, despite a decrease in revenue caused by the impact of foreign exchange conversion due to the appreciation of the yen.

[AT (Automatic Automotive Drivetrain related business)]

Revenue was ¥44.8 billion (decreased by 8.5% from the same period of the previous fiscal year). This was due to a decrease in orders and the impact of foreign exchange conversion due to the appreciation of the yen. The segment profit was ¥2.7 billion (increased by 39.5% from the same period of the previous fiscal year), despite a decrease in revenue, due to passing on higher costs to selling prices and efforts to improve productivity including closing an unprofitable U.S. subsidiary in the previous fiscal year.

[TS (Industrial machine Drivetrain operations)]

Revenue was ¥3.2 billion (decreased by 11.8% from the same period of the previous fiscal year). Segment profit was ¥0.3 billion (decreased by 25.8% from the same period of the previous fiscal year), due to a decrease in revenue.

[Others]

Revenue was ¥6.3 billion (increased by 26.3% from the same period of the previous fiscal year). Segment profit was ¥41 million (decreased by 81.8% from the same period of the previous fiscal year), due to an increase in R&D expenses, despite an increase in revenue from motorcycle clutches in the India-ASEAN region.

<Location Information>

The summary by location is as follows.

[Japan]

Revenue was ¥29.0 billion (increased by 1.7% from the same period of the previous fiscal year). Operating Profit was ¥1.0 billion (decreased by 27.8% from the same period of the previous fiscal year), due to higher labor costs, despite efforts to pass on higher costs to selling prices.

[Americas]

Revenue was ¥11.1 billion (decreased by 31.2% from the same period of the previous fiscal year). This was due to closing an unprofitable U.S. subsidiary in the previous fiscal year and the impact of foreign exchange conversion due to the appreciation of the yen. Operating Profit was ¥0.2 billion (increased by 320.9% from the same period of the previous fiscal year) due to productivity improvements.

[Asia and Oceania]

Revenue was ¥29.0 billion (increased by 4.8% from the same period of the previous fiscal year). This was mainly due to an increase in orders and passing on higher costs to selling prices, despite the impact of foreign exchange conversion due to the appreciation of the yen. Operating Profit was ¥3.2 billion (increased by 11.7% from the same period of the previous fiscal year) due to an increase in revenue.

[Others]

Revenue was ¥2.8 billion (decreased by 10.4% from the same period of the previous fiscal year). Operating Profit was ¥0.2 billion (increased by 32.2% from the same period of the previous fiscal year).

(2) Explanation of Financial Position.

In terms of the assets at the end of this first quarter consolidated accounting period, the total assets were ¥299.8 billion (¥303.9 billion at the end of the previous consolidated fiscal year), decreased by ¥4.1 billion (1.4%) from the end of the previous fiscal year. The main contents are ¥1.9 billion decrease in Trade and other receivables, ¥1.7 billion decrease in Tangible fixed assets and ¥1.6 billion decrease in Cash and cash equivalents.

Total liabilities were ¥111.0 billion (¥109.6 billion at the end of the previous consolidated fiscal year), increased by ¥1.3 billion (1.2%) from the end of the previous fiscal year. The main contents are ¥1.7 billion increase in Trade and other payables and ¥0.7 billion decrease in corporate Bonds and borrowings.

Total equity was ¥188.8 billion (¥194.3 billion in the previous consolidated fiscal year), decreased by ¥5.4 billion (2.8%) from the end of the previous fiscal year. The primary details are as follows; ¥0.4 billion increase in Capital surplus, ¥0.5 billion decrease by Purchase of treasury shares, ¥1.2 billion decrease in Other components of equity due to the appreciation of the yen and a decrease in exchange differences on the translation of foreign operations, ¥2.8 billion decrease in Retained earnings (¥2.7 billion increase due to the Profit attributable to owners of the parent company, and ¥5.5 billion decrease due to the Appropriation of surplus (dividend)) and ¥1.3 billion decrease in Non-controlling interests.

(3) Explanation of Forecast of Consolidated Financial Results and Other Forward-Looking Information

There is no change in the consolidated financial forecast for the fiscal year ending March 31, 2026, which was announced on April 24, 2025.

2. Quarterly Consolidated Financial Statements and Principal Notes

(1) Quarterly Consolidated Statement of Financial Position

	As of March 31, 2025	As of June 30, 2025
	Millions of yen	Millions of yen
Assets		
Current assets		
Cash and cash equivalents	68,160	66,564
Trade and other receivables	52,044	50,165
Other financial assets	2,722	3,178
Inventories	41,746	41,473
Other current assets	3,808	3,933
Total current assets	168,480	165,312
Non-current assets		
Property, plant and equipment	107,754	106,063
Goodwill and intangible assets	3,677	3,980
Investments accounted for using equity method	1,825	1,846
Investments in Equity Instruments	5,020	5,383
Other financial assets	363	353
Deferred tax assets	14,642	14,668
Retirement benefit asset	1,431	1,439
Other non-current assets	721	746
Total non-current assets	135,432	134,478
Total assets	303,912	299,790

	As of March 31, 2025	As of June 30, 2025
	Millions of yen	Millions of yen
Liabilities and equity		
Liabilities		
Current liabilities		
Bonds and borrowings	4,749	4,004
Trade and other payables	33,845	35,593
Other financial liabilities	675	720
Income taxes payable	1,192	1,189
Employee benefits accruals	2,592	2,573
Provisions	1,973	1,889
Other current liabilities	2,615	2,877
Total current liabilities	47,641	48,845
Non-current liabilities		
Bonds and borrowings	51,543	51,551
Other financial liabilities	1,161	1,204
Retirement benefit liability	6,518	6,635
Deferred tax liabilities	24	31
Other non-current liabilities	2,757	2,692
Total non-current liabilities	62,003	62,114
Total liabilities	109,644	110,959
Equity		
Share capital	8,284	8,284
Capital surplus	4,184	4,594
Treasury shares	(43,777)	(44,276)
Other components of equity	17,631	16,389
Retained earnings	194,155	191,380
Total equity attributable to owners of parent	180,478	176,371
Non-controlling interests	13,790	12,459
Total equity	194,268	188,831
Total liabilities and equity	303,912	299,790

(2) Quarterly Consolidated Statement of Income and Consolidated Statement of Comprehensive Income
(Quarterly Consolidated Statement of Income)

	FY2024 1st Quarter (April 1, 2024 through June 30, 2024)	FY2025 1st Quarter (April 1, 2025 through June 30, 2025)
	Millions of yen	Millions of yen
Revenue	75,447	71,899
Cost of sales	62,496	57,926
Gross profit	12,951	13,974
Selling, general and administrative expenses	9,008	9,216
Other income	415	242
Other expenses	274	87
Operating profit	4,083	4,913
Finance income	1,581	142
Finance costs	225	961
Share of profit of investments accounted for using equity method	13	62
Profit before tax	5,453	4,156
Income tax expense	1,745	1,050
Profit	3,707	3,106
Profit attributable to		
Owners of parent	3,529	2,719
Non-controlling interests	178	387
Profit	3,707	3,106
Earnings per share		
Basic and diluted earnings per share	76.62	74.41

(Quarterly Consolidated Statement of Comprehensive Income)

	FY2024 1st Quarter (April 1, 2024 through June 30, 2024)	FY2025 1st Quarter (April 1, 2025 through June 30, 2025)
	Millions of yen	Millions of yen
Profit	3,707	3,106
Other comprehensive income		
Items that will not be reclassified to profit or loss		
Net change in fair value of equity instruments designated as measured at fair value through other comprehensive income	(20)	(30)
Total of items that will not be reclassified to profit or loss	(20)	(30)
Items that may be reclassified to profit or loss		
Exchange differences on translation of foreign operations	5,786	(1,194)
Share of other comprehensive income of investments accounted for using equity method	10	(8)
Total of items that may be reclassified to profit or loss	5,797	(1,202)
Total other comprehensive income	5,777	(1,232)
Comprehensive income	9,484	1,874
Comprehensive income attributable to		
Owners of parent	8,531	1,477
Non-controlling interests	953	398
Comprehensive income	9,484	1,874

(3) Quarterly Consolidated Statement of Changes in Equity

Previous first quarter consolidated cumulative period

(April 1, 2024 through June 30, 2024)

	Equity attributable to owners of parent					
	Share capital	Capital surplus	Treasury shares	Other components of equity		Total
				Exchange differences on translation of foreign operations	Net change in fair value of equity instruments designated as measured at fair value through other comprehensive income	
	Millions of yen	Millions of yen	Millions of yen	Millions of yen	Millions of yen	Millions of yen
Balance as of April 1, 2024	8,284	7,543	(3,682)	19,365	(1,091)	18,274
Profit for the period	-	-	-	-	-	-
Other comprehensive income	-	-	-	5,021	(20)	5,002
Comprehensive income	-	-	-	5,021	(20)	5,002
Purchase of treasury shares	-	(5)	(4,658)	-	-	-
Disposal of treasury shares	-	-	-	-	-	-
Dividends of surplus	-	-	-	-	-	-
Changes in ownership interest in subsidiaries	-	958	-	-	-	-
Transfer to retained earnings	-	-	-	-	-	-
Total transactions with owners	-	953	(4,658)	-	-	-
Total changes in equity	-	953	(4,658)	5,021	(20)	5,002
Balance as of June 30, 2024	8,284	8,496	(8,341)	24,386	(1,111)	23,276

	Equity attributable to owners of parent		Non-controlling interests	Total
	Retained earnings	Total		
	Millions of yen	Millions of yen	Millions of yen	Millions of yen
Balance as of April 1, 2024	188,129	218,548	14,991	233,539
Profit for the period	3,529	3,529	178	3,707
Other comprehensive income	-	5,002	775	5,777
Comprehensive income	3,529	8,531	953	9,484
Purchase of treasury shares	-	(4,663)	-	(4,663)
Disposal of treasury shares	-	-	-	-
Dividends of surplus	(2,818)	(2,818)	(1,538)	(4,356)
Changes in ownership interest in subsidiaries	-	958	(958)	-
Transfer to retained earnings	-	-	-	-
Total transactions with owners	(2,818)	(6,523)	(2,496)	(9,019)
Total changes in equity	711	2,008	(1,543)	465
Balance as of June 30, 2024	188,841	220,556	13,448	234,004

Current first quarter consolidated cumulative period
(April 1, 2025 through June 30, 2025)

	Equity attributable to owners of parent					
	Share capital	Capital surplus	Treasury shares	Other components of equity		Total
				Exchange differences on translation of foreign operations	Net change in fair value of equity instruments designated as measured at fair value through other comprehensive income	
	Millions of yen	Millions of yen	Millions of yen	Millions of yen	Millions of yen	Millions of yen
Balance as of April 1, 2025	8,284	4,184	(43,777)	19,079	(1,448)	17,631
Profit for the period	-	-	-	-	-	-
Other comprehensive income	-	-	-	(1,213)	(30)	(1,243)
Comprehensive income	-	-	-	(1,213)	(30)	(1,243)
Purchase of treasury shares	-	(302)	(490)	-	-	-
Disposal of treasury shares	-	-	-	-	-	-
Dividends of surplus	-	-	-	-	-	-
Share-based remuneration transactions	-	712	(9)	-	-	-
Obtaining of control of subsidiaries	-	-	-	-	-	-
Transfer to retained earnings	-	-	-	-	-	-
Total transactions with owners	-	410	(499)	-	-	-
Total changes in equity	-	410	(499)	(1,213)	(30)	(1,243)
Balance as of June 30, 2025	8,284	4,594	(44,276)	17,866	(1,477)	16,389

	Equity attributable to owners of parent		Non-controlling interests	Total
	Retained earnings	Total		
	Millions of yen	Millions of yen	Millions of yen	Millions of yen
Balance as of April 1, 2025	194,155	180,478	13,790	194,268
Profit for the period	2,719	2,719	387	3,106
Other comprehensive income	-	(1,243)	11	(1,232)
Comprehensive income	2,719	1,477	398	1,874
Purchase of treasury shares	-	(793)	-	(793)
Disposal of treasury shares	-	-	-	-
Dividends of surplus	(5,495)	(5,495)	(1,736)	(7,231)
Share-based remuneration transactions	-	704	-	704
Obtaining of control of subsidiaries	-	-	8	8
Transfer to retained earnings	-	-	-	-
Total transactions with owners	(5,495)	(5,583)	(1,729)	(7,312)
Total changes in equity	(2,775)	(4,107)	(1,331)	(5,438)
Balance as of June 30, 2025	191,380	176,371	12,459	188,831

(4) Quarterly Consolidated Statement of Cash Flows

	FY2024 1st Quarter (April 1, 2024 through June 30, 2024)	FY2025 1st Quarter (April 1, 2025 through June 30, 2025)
	Millions of yen	Millions of yen
Cash flows from operating activities		
Profit before tax	5,453	4,156
Depreciation and amortization	3,605	3,350
Interest and dividend income	(151)	(139)
Interest expenses	182	205
Share of loss (profit) of investments accounted for using equity method	(13)	(62)
Foreign exchange loss (gain)	(0)	9
Decrease (increase) in inventories	(1,730)	(82)
Decrease (increase) in trade and other receivables	1,705	1,396
Increase (decrease) in trade and other payables	1,186	1,629
Other	(773)	1,334
Subtotal	9,463	11,796
Interest and dividends received	213	178
Interest paid	(193)	(183)
Income taxes paid	(2,727)	(1,300)
Net cash provided by (used in) operating activities	6,756	10,490
Cash flows from investing activities		
Payments into time deposits	(2,132)	(1,263)
Proceeds from withdrawal of time deposits	465	726
Purchase of property, plant and equipment	(1,989)	(1,333)
Proceeds from sale of property, plant and equipment	24	32
Purchase of intangible assets	(100)	(203)
Purchase of investment securities	(793)	(566)
Purchase of shares of subsidiaries resulting in change in scope of consolidation	-	(212)
Other	(939)	(37)
Net cash provided by (used in) investing activities	(5,465)	(2,856)
Cash flows from financing activities		
Proceeds from short-term borrowings	20	1,403
Repayments of short-term borrowings	(1,426)	(1,456)
Repayments of long-term borrowings	(493)	(741)
Purchase of treasury shares	(4,658)	(926)
Dividends paid	(2,768)	(5,393)
Other	(1,625)	(1,901)
Net cash provided by (used in) financing activities	(10,950)	(9,013)
Effect of exchange rate changes on cash and cash equivalents	1,403	(218)
Net increase (decrease) in cash and cash equivalents	(8,256)	(1,597)
Cash and cash equivalents at beginning of period	74,043	68,160
Cash and cash equivalents	65,787	66,564

(5) Notes on Quarterly Consolidated Financial Statements

(Notes for Going Concern)

Not applicable

(Change in Accounting Policy)

Not applicable

(Change in Accounting Estimate)

Not applicable

(Segment Information)

(1) Overview of Reportable Segments

The reportable segments are components of business activities for which discrete financial information is available, and such information is regularly reviewed by the Company's Board of Directors to make decisions about the allocation of resources and assess its performance.

The Company and its consolidated subsidiaries are mainly engaged in the manufacture and sale of automotive parts. From the aspects of function, technological specification and productive structure, the product lines of the Company are classified roughly into 3 group, "Manual Transmission Parts", "Automatic Transmission Parts" and "Industrial machine Drivetrain Parts". The Company, in corporation with its consolidated subsidiaries, design business strategy and conduct business for these 3 product lines inside Japan and overseas. Accordingly, the reportable segments of the Company are composed of 3 segments, "MT (Manual Automotive Drivetrain related business)" which manufactures and sells Manual Transmission Parts, "AT (Automatic Automotive Drivetrain related business)" which manufactures and sells Automatic Transmission Parts and "TS (Industrial machine Drivetrain operations)" which manufactures and sells parts for construction machinery and industrial vehicles.

(2) Information on Revenue, Profit and Loss by Segment and The Amount of Other Important Items

Previous first quarter consolidated cumulative period (April 1, 2024 to June 30, 2024)

(Million Yen)

	Reportable Segment				Other (Note 1)	Adjustments (Note 4)	Consolidated
	MT	AT	TS	Total			
Revenue							
External Customers	17,814	49,017	3,636	70,467	4,980	-	75,447
Intersegments (Note 2)	286	578	61	924	1,344	(2,268)	-
Total	18,100	49,594	3,697	71,391	6,324	(2,268)	75,447
Segment Profit (Note 3)	2,140	1,956	423	4,519	224	(660)	4,083
Finance Income							1,581
Finance Costs							225
Share of profit of investments accounted for using equity method							13
Profit before Tax							5,453

(Note) 1. Others include businesses which is not part of any of the reportable segments, and contain clutches for motorcycle operation, transport operation, etc.

2. Amount of intersegments transactions is based on market price.

3. Segment profit is based on operating profit on quarterly consolidated income statement.

4. Elimination of intersegment transactions and corporate expenses are included in adjustments.

Current first quarter consolidated cumulative period (April 1, 2025 to June 30, 2025)

(Million Yen)

	Reportable Segment				Other (Note 1)	Adjustments (Note 4)	Consolidated
	MT	AT	TS	Total			
Revenue							
External Customers	17,571	44,831	3,206	65,607	6,292	-	71,899
Intersegments (Note 2)	55	96	9	160	1,379	(1,540)	-
Total	17,626	44,927	3,216	65,768	7,671	(1,540)	71,899
Segment Profit (Note 3)	2,746	2,728	313	5,788	41	(915)	4,913
Finance Income							142
Finance Costs							961
Share of profit of investments accounted for using equity method							62
Profit before Tax							4,156

(Note) 1. Others include businesses which is not part of any of the reportable segments, and contain clutches for motorcycle operation, transport operation, etc.

2. Amount of intersegments transactions is based on market price.

3. Segment profit is based on operating profit on quarterly consolidated income statement.

4. Elimination of intersegment transactions and corporate expenses are included in adjustments.